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An inventory of theory in logistics and SCM research

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Abstract

Purpose – Theory is needed for a discipline to mature. This research aims to provide a summary analysis of the theories being used in contemporary logistics and supply chain management (SCM) studies.

Design/methodology/approach – A comprehensive literature review of articles appearing in five top tier logistics and SCM journals is conducted in order to identify how often theory is used and to classify the specific theories used. An analysis of the theoretical categories is presented to explain the type and frequency of theory usage.

Findings – Over 180 specific theories were found within the sampled articles. Theories grouped under the competitive and microeconomics categories made up over 40 per cent of the theoretical incidences. This does not imply all articles utilize theory. The research found that theory was explicitly used in approximately 53 per cent of the sampled articles.

Practical implications – Two implications are central. First, in the minds of editors, reviewers and authors is approximately 53 per cent theory use enough? Literature suggests there continues to be a need for theory-based research in the discipline. A first step may be to increase our theory use, and to clearly describe the theory being used. Second, the vast majority of theories used in recent logistics and SCM research originated in other disciplines. Growth in the discipline dictates the need for greater internal theory development.

Originality/value – Despite multiple calls for the use of theory in logistics and SCM, little formal research has been produced examining the actual theories being used. This research provides an in-depth review and analysis of the use of theory in logistics and SCM research during the period 2004-2009.

Keywords Supply chain management, Distribution management

Paper type Research paper

1. Introduction

Good research is grounded in theory (Mentzer, 2008). In order for a discipline to progress beyond the pre-paradigmatic stage and be considered a mature discipline it must use and develop theory (Kuhn, 1962). Theory is necessary to further scientific understanding by creating a systemized structure capable of both explaining and predicting phenomena (Hunt, 1991). Numerous calls have been issued describing the need for greater use of theory in logistics and supply chain management (SCM) research (Mentzer and Kahn, 1995; Schmenner and Swink, 1998; Stock, 1997). Although it has been argued that more theory-driven empirical research has occurred as a result of these calls (Frankel *et al.*, 2008), no study exists to describe the type of theory being used and the extent of its usage in the field. The purpose of this research is to address this gap in the body of knowledge.

Logistics is a boundary-spanning discipline, and in line with prevailing trends, much of the recent research found in logistics-oriented journals has morphed beyond the



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traditional movement, storage and inventory control functions (Bowersox *et al.*, 2002; Mentzer *et al.*, 2004) to include a broader SCM perspective. SCM research occupies the space at the intersection of multiple disciplines including strategic management, purchasing, manufacturing, marketing, retail and of course, logistics. A great deal of SCM research is derived from the theoretical paradigm(s) of these disciplines. We acknowledge that bias, and focus our review on SCM research developed primarily through the lens of the logistician.

Multiple papers have been dedicated to recapping the substantive domain of logistics and SCM. Over a decade ago, Miyazaki et al. (1999) produced a 20-year retrospective of topics appearing in the Journal of Business Logistics (JBL). Recently, Giunipero et al. (2008) provided an extensive review of topics covered in SCM research. Stock and colleagues (Stock, 2001; Stock and Broadus, 2006; Stock and Luhrsen, 1993) have classified logistics dissertation research topics on multiple occasions. Many authors have reviewed research undertaken in specific areas. For example, Selviaridis and Spring (2007) explained the scope of published third-party logistics (3PL) research, Keller and Ozment (2009) examined research related to front-line logistics personnel issues, Williams and Tokar (2008) explored inventory management research published in logistics journals, and Grawe (2009) considered the scope of innovation research in a logistics context. Likewise, the methodological domain of logistics and SCM has routinely been given attention. For example, Craighead et al. (2007) classified the research methods used in the logistics discipline into multiple research paradigms. Spens and Kovacs (2006) categorized five years of logistics research into deductive, inductive or abductive research approaches. Ashenbaum et al. (2005) reviewed the methods used in longitudinal 3PL research as part of their meta-analysis of long-term 3PL trends. Despite the relative importance of theory to research, little has been published describing the theoretic domain of logistics and SCM. Thus, this research is guided by two central research questions:

RQ1. To what extent is theory used in logistics and SCM research?

RQ2. What are the prevalent theories found in logistics and SCM research?

To address these research questions, we reviewed articles published in five major logistics and SCM journals, and looked for the theory or theories used to inform and structure each work. The analysis presented on the following pages summarizes the results of this review. The remainder of the paper is organized as follows. First, we explain the data collection approach taken in the study. Next, we present our findings describing the types and frequency of theories being used, trends in the use of various theories during the sampled period, and link the use of theory to topics covered and methods being used in the discipline. Finally, we take a step back from the analysis and explore the implications for researchers and our thoughts on theory use going forward.

2. Approach

We conducted an extensive literature review of logistics and SCM research published in major journals for the six-year period, 2004-2009. Our sample comes from five of the top journals in the field: the *JBL*, *Transportation Journal (TJ)*, the *Journal of Supply Chain Management (JSCM)*, the *International Journal of Physical Distribution & Logistics Management (IJPDLM)*, and the *International Journal of Logistics Management (IJLM)*. During the sample timeframe *JBL* published 12 issues (123 articles), *TJ* published 23 issues



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(100 articles), *JSCM* published 24 issues (107 articles), *IJPDLM* published 59 issues (248 articles) and *IJLM* published 16 issues (105 articles). In all, 683 articles were reviewed; editorials, comments and book reviews were excluded.

The journals were selected because each is highly ranked according to published statistics (Carter *et al.*, 2009; Gibson and Hanna, 2003; Menachof *et al.*, 2009). Additionally, three of the journals are associated with major professional organizations (*JBL* with the Council of SCM Professionals, *TJ* with the American Society of Transportation and Logistics, and *JSCM* with the Institute of Supply Management). Each organization has a stated mission of advancing knowledge for academics and practitioners alike, and these organizations facilitate the regular interaction of researchers and practitioners through the above publications and regularly scheduled conferences. This interaction ensures scholars understand current issues facing the discipline and contributes to the relevance of future research (Mentzer, 2008).

We used Hunt's (1991) definition of theory – a systematized structure capable of explaining and predicting phenomena – to distinguish theoretically based works from atheoretical ones. Following the approach of Brown and Dant (2009), we use the incidence of theory as the unit of analysis in this research. For example, Jones and Zsidisin (2008) use transaction cost analysis in their study of product life cycle extension. We count this as one theoretical incidence. Alternatively, Grimm's (2008) work applying economic principles to SCM uses both structure-conduct-performance theory and the resource-based view (RBV) of the firm. In this case, we count two theoretical incidents.

Early on, we discovered identifying the theory(s) used in each article was often not a straightforward process. Thus, we established a set of rules for coding each theoretical incident. In cases where the author clearly described the theory being used, we coded these theories verbatim. Often, the theoretical lens was not explicitly stated requiring an inference to be made. Inferential coding was based on authors' implicit description of theory combined with citations of well known, seminal theoretical works. References to these works were often found in a formal literature review section of the article. We made every effort to avoid applying a generalized theoretical label to an article when it was not clearly justified. For instance, there were a number of articles that discussed cultural influences, however all but one lacked any reference to a theoretical framework dealing with how culture influences business performance (Hofstede, 1983). In this example, articles that discussed culture but made no reference to any type of culture-related theory were coded as atheoretical.

An iterative process was followed to identify theory used and to assign the identified theories to one of several categories. After an initial meeting at which we developed the fundamental rules for theory coding, each researcher reviewed a small number of articles (10-15). We then met to discuss what we were finding, how and where theories were being introduced in the articles, and in some cases asked for another researcher to review an article and provide a second opinion on how it should be coded. At this point the remaining articles were assigned evenly to the research team. The team continued to meet periodically. In addition, e-mail and phone communications were routinely used to ensure each researcher was applying a consistent set of standards in the coding process.

3. Analysis of the theories used

This section provides a description of the theory data analysis process. First, the theories used most frequently are described, these theories are classified into one of



several categories, and the frequency of theoretical incidents is explained. This section also includes an analysis of theory used between logistics-oriented and SCM-oriented articles. The next section explores the trends seen in the use of theory during the six-year sampling period. The next group of analysis cross-references theory used with topics researched. Following that, an analysis is presented aligning theory used and the methods present in studies using theory. Finally, we comment on the use of non-theoretical, but widely accepted "frameworks" identified in the sample.

3.1 Overview of theoretical incidents

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Our content analysis of 683 articles uncovered 364 articles (53.3 per cent) that are based on at least one theory, resulting in 568 theoretical incidents. In total, 181 unique theories were identified in the sample. Of the theories identified in the content analysis, 25 of those theories cumulatively represent over 50 per cent of the total theoretical incidents found in the literature. Each of the 25 most frequently used theories, shown in Table I, individually represent at least 1 per cent of theory use.

From Table I, the most commonly identified theory in logistics and SCM research is transaction cost economics (TCE), representing over 10 per cent of all identified theoretical incidents. TCE was originally outlined by Coase (1937) and later developed by Williamson (1975). The theory presents a view of firm behavior based on the value associated with its unique assets. Other firms may benefit when the correct governance structure (e.g. contract) is established. TCE has been extensively used across many business disciplines to explain inter-firm governance (Williamson, 1979), channel

Theory	% of theoretical incidents	Cumulative % of theoretical incidents
TCE	10.4	10.4
RBV	8.6	19.0
Porter's framework	3.0	22.0
Contingency theory	2.5	24.5
Resource dependence theory	2.5	26.9
Bullwhip effect	2.3	29.2
Igency theory	1.9	31.2
Social exchange theory	1.9	33.1
Game theory	1.8	34.9
Core competency	1.6	36.4
General systems theory	1.6	38.0
Social network theory	1.6	39.6
General inventory theory	1.4	41.0
Relationship marketing	1.4	42.4
Communication theory	1.2	43.7
Market orientation	1.2	44.9
Organizational learning	1.2	46.1
Risk management	1.2	47.4
Alliance	1.1	48.4
Disconfirmation theory	1.1	49.5
nstitutional theory	1.1	50.5
Organizational theory	1.1	51.6
Political economy	1.1	52.6
Supply chain risk	1.1	53.7
Total cost	1.1	54.8



structure (George and Weitz, 1988), integration (Chen et al., 2009), modes of foreign-market entry (Anderson and Gatignon, 1986), collaborative relationships (Richey and Autry, 2009) and supplier selection (Hsu et al., 2006) among others. The second most commonly identified theory is the RBV of the firm accounting for 8.6 per cent of theoretical incidents. The RBV was extensively described and popularized by Barney (1991), although it is rooted in the earlier work of Wernerfelt (1984) and Penrose (1959). RBV identifies the (valuable, rare, imitable and non-substitutable) resources owned by the firm as the source of the firm's sustainable competitive advantage. Extensions of the theory have produced several theoretical refinements including the knowledge-based view of the firm (Grant, 1996), core competency (Prahalad and Hamel, 1990), capabilities theory (Helfat and Peteraf, 2003) and the dynamic capabilities view (Teece et al., 1997). Together, TCE and RBV represent almost 20 per cent of the theory use during the sample period. Beyond these two theories, there is a substantial decrease in the frequency to which any other specific theory is identified during the sample period. Porter's framework (3.0 per cent), contingency theory (2.5 per cent) and resource dependence theory (2.5 per cent) are the next most commonly identified theories during the sample period.

To provide a more parsimonious analysis, the theories were classified into 12 categories plus an "other" category. We continuously evaluated the theoretical categories as we classified the sample articles. Based on our knowledge of the types of theories we anticipated finding, we selected several broad theoretical categories *ad hoc* to facilitate initial coding. We cross-checked this initial category list with the one used by Brown and Dant (2009) and added two categories before beginning article coding. More categories were developed iteratively as the coding progressed through informal communications and periodic group meetings where additions and adjustments to our list of categories were discussed. *Post hoc*, we collapsed related categories together and moved categories with few incidences to the "other" category. Table II provides a comprehensive list of the theories found under each category. The theories are listed in order of most used to least used.

The "other" category contains several theory groupings with theoretical incident counts too small to justify including separately, including such areas as corporate social responsibility, information processing, finance and accounting, ecology and anthropology among others. The categorization of each article that was determined to have at least one theoretical incident is contained in Tables A-I to A-VI of the appendix. As summarized in Table III, the top two categories of competitive theory (22.7 per cent) and microeconomic theory (18.8 per cent) represent over 40 per cent of all theoretical incidents. Theories associated with systems (11.3 per cent), marketing (9.5 per cent) and theories of organizations (7.4 per cent) were among the most frequently mentioned.

Many of the theoretical categories were consistently found across the five journals as shown in Table IV. Competitive theory (e.g. the RBV of the firm, strategy-structure-performance theory, dynamic capabilities) remained the most used theory grouping across four of the five journals, and was a close second in the fifth. This result highlights the broad applicability of theories from the strategic management discipline to help explain logistics and supply chain phenomena. Strategic management/competitive theory focuses the unit of analysis on the individual firm, and specifically on how the firm strives to develop a competitive advantage in the market (Barney, 1991; Hamel and Prahalad, 1993). Christopher (1992) was the first to



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<i>mizations</i> learning theory	Interdependence theory Integration Lewin's three phase force field Manager behavior Organizational citizenship behavior Stakeholder influence Attraction theorv	Collaborative supply chain framework Competing values theory Configuration Constituency-based theory Interorganizational relationship theory Mangerial control	Organizational change framework Organization response to disaster Social identity Strategic orientation Theory of organizational design Value congruence Other Corporate social responsibility Information processing Measurement theory Activity-based costing Chaos theory Activity-based costing Chaos theory Bonding theory Bonding theory (continued)	Inventory of theory 409
Theories of organizations Organizational learning Organizational theory Coordination theory	Interdependence theory Integration Lewin's three phase force field Manager behavior Organizational citizenship beh Stakeholder influence Attraction theory	Collaborative supply chain Competing values theory Configuration Constituency-based theory Interorganizational relation Mangerial control	Organizational change framew Organization response to disae Social identity Strategic orientation Theory of organizational desig Value congruence <i>Other</i> Corporate social responsibility Information processing Measurement theory Activity-based costing Chaos theory Activity-based costing Chaos theory Bonding theory Reading theory Coo	
Other social psych theories Communication theory Theory of reasoned action Theory of planned be havior	Actors approach Behavioral decision theory Conflict theory Consumer culture theory Cultural differences Employee turnover Human communication theory	Media richness theory Relational theory Social penetration theory Social resource theory Theory of choice Theory of prejudices	Training Psych theories of individuals Power dependence Attribution theory Cognitive dissonance Developmental theory Rational choice theory Response to disaster Social exchange Social exchange theory Social network theory Social capital Balance theory	
<i>Inventory</i> General inventory theory EOQ Periodic review	Portfolio effect Continuous review Square root law <i>Marketing</i> Relationship marketing Market orientation	Alliance Disconfirmation theory Collaboration Customer orientation Collaborative advantage paradigm Dependence theory	Asset specificity Buyer-supplier relationships Comparative advantage Competitor orientation Consumer-based brand equity Cost orientation Customer focus Exchange theory Information search Information search Internal marketing Means-end theory Relationship management Relationship orientation Strategic choice	
<i>Competitive</i> RBV Porter's framework Contingency theory	Core competency Knowledge-based view Relational view Dynamic capabilities Resource advantage theory Supply chain orientation Structure-conduct-performance	Natural resource-based view Strategy-structure-performance B-to-B relationship theory Cluster theory Competitive advantage Information-based logistics	Market-based logistics orientation Modularity theory Process orientation Process-based logistics orientation Strategic behavior theory Supply-demand strategy matrix Theory of production competence Time-based competition theory Work design <i>Decision</i> Auction theory Decision theory Cehicle routing problem optimization Negotiation theory	Table II. Categorization of theories identified

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IJLM 21,3 410	Causal chain approach Crime displacement theory Free cash flow model Individual effects model Information quality theory Integrated strategic positioning	Process Logistics social responsibility Path-goal theory Probulation ecology Product-process matrix Purchasing social responsibility Risk asessement framework	Situational crime prevention theory Target costing theory Technology-market positioning portfolio Theory of insurance Unified integration model
	Firm-specific factors Systems Bullwhip effect General systems theory Risk management	Supply chain risk Total cost Network theory Total cost of ownership Network optimization Theory of constraints Business process systems	Input output choice Input output choice Inter-organizational conditions Multiple attribute utility theory Normal accident theory Pricing System dynamics 3D concurrent enginerring theory
	Substitute, delay, leave Theory of channel behavior Trust theory <i>Microeconomic</i> TCE	Resource dependence theory Agency theory Came theory Principal-agent theory Fuzzy set theory Utility theory Williamson's failure framework	Coordination cost theory Diversification Transfer pricing theory
Table II.	Supplier selection decision theory Centralized decision theory Cost minimization Decentralized decision theory Decision support	<i>Innovation</i> Diffusion of innovation Innovation adoption Innovation theory Creative distraction Innovation adoption Theory of logistics innovation	Institutional Institutional theory Political economy Labor theory Ecocentric view Social costs Social welfare

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Theory	Percentage	Inventory of theory
Competitive	22.7	5
Microeconomic	18.8	
Systems	11.3	
Marketing	9.5	
Theories of organizations	7.4	411
Other social psychological/sociological	5.1	
Social exchange	4.6	
Inventory	4.4	
Institutional	3.0	
Decision	3.5	
Innovation	2.1	Table III.
Psychological theories for individuals	1.6	Frequency of theoretical
Other	6.0	incidents

Theory	<i>IJLM</i> (%)	IJPDLM (%)	JBL (%)	JSCM (%)	TJ (%)	
Competitive	22.7	17.7	27.0	29.7	15.1	
Microeconomic	9.1	15.1	18.9	30.4	11.0	
Systems	13.6	16.1	9.0	4.7	13.7	
Marketing	4.5	11.5	9.9	6.1	13.7	
Theories of organizations	18.2	7.3	9.0	3.4	6.8	
Other social psychological/sociological	2.3	6.8	0.0	7.4	5.5	
Social exchange	2.3	1.0	6.3	9.5	2.7	
Inventory	4.5	6.3	7.2	0.0	4.1	
Institutional	2.3	2.1	0.9	1.4	12.3	
Decision	0.0	4.2	2.7	4.1	4.1	
Innovation	2.3	2.1	1.8	0.0	6.8	Table IV
Psychological theories for individuals	4.5	3.6	0.0	0.0	0.0	Frequency of theoretica
Other	13.6	6.3	7.2	3.4	4.1	incidents by journa

suggest that competition has shifted from firm versus firm to the supply chain level. From the analysis, it is apparent that logistics and SCM researchers have frequently borrowed theory (Stock, 1997) from the strategic management realm and expanded it to address multi-firm issues.

Microeconomic theory, including TCE, agency theory, and resource dependence theory, is the most used theory group in *JSCM* and remains the second most frequently found group of theories in *JBL*. Theories of economics are among the most mature theories in the social sciences and have provided the initial theoretical foundation for the existence of the firm (Coase, 1937), distribution (Shaw, 1916), the practice of management (Drucker, 1954), foreign market entry decisions (Anderson and Gatignon, 1986; Madhoc, 1997), outsourcing (Maltz, 1994; Williamson, 2008) and marketing channels (Rindfleisch and Heide, 1997). Microeconomic theory looks at market or industry trends and attempts to rationalize how individuals and firms will make scarce resource allocation decisions (Dimand, 2008). While starting from a broader perspective than competitive theory, microeconomic theory also focuses the unit of analysis on the firm, making it easily applicable to logistics and SCM research.



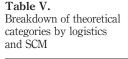
It is interesting, but not surprising, that articles in *JSCM* rely more directly on microeconomic theory (30.4 per cent) given that purchasing and sourcing is the historical focus of *ISCM*. Purchasing decisions are traditionally focused on reducing transaction costs. The make-or-buy decision is similarly cost focused. The research foundation for these types of decisions is clearly an economic one, with theories such as TCE being particularly prescient.

Marketing theories and systems theories were the second and third largest theoretical categories in TJ. Both were ranked in the top five categories in *JBL*, and systems theory ranked second highest in *IJPDLM* and third highest in *IJLM*. The frequent use of marketing theories should not be a surprise given that marketing channels theory has served as a building block to much logistics and supply chain thought (Bucklin, 1965; Cadotte and Stern, 1979; Gaski, 1984). Likewise, the generally high use of systems theory makes sense because supply chains are complex systems containing feedback loops, and a systemic view is useful in understanding supply chain complexity. The high percentage of articles coded as systems theory in TI is likely due to the journal's focus on transportation and its interaction with other functional areas in logistics. These decisions benefit from a theoretical framework based on the cost associated with optimizing a function (e.g. inventory or distribution) versus total cost, or a systems approach, as suggested by LeKashman and Stolle (1965).

We were interested to understand how the focus of articles may have evolved during the sampling timeframe, and accomplished this by coding each article as targeting either logistics or SCM phenomena. Mentzer et al. (2004) describe logistics as the movement and storage activities associated with product and service flow of the focal organization. Gibson et al. (2005) define SCM more broadly to include multiple processes (i.e. purchasing, logistics, manufacturing, marketing, retail) involving multiple entities (generally distinct companies, but occasionally separate functions or divisions within a highly integrated firm). We used these definitions as the basis for assigning an article to either category.

Of the articles sampled, 294 (43.0 per cent) were logistics-oriented and 389 (57.0 per cent) were focused on a broader SCM perspective. We found theory more frequently in the SCM-oriented articles (224 of the 389 SCM articles, or 57.9 per cent) than in the logistics-oriented articles (140 of 294, or 47.6 per cent). Table V provides a summary of theory breakdown between logistics and SCM research. As in the combined analysis

	Theory	Logistics (%)	SCM (%)
	Competitive	21.0	23.5
	Microeconomic	11.9	21.9
	Systems	12.5	10.7
	Marketing	11.4	8.7
	Theories of organizations	8.0	7.1
	Other social psychological/sociological	2.8	6.1
	Social exchange	2.3	5.6
	Inventory	10.8	1.5
	Institutional	6.3	1.5
ν.	Decision	4.5	3.1
wn of theoretical	Innovation	2.8	1.8
es by logistics	Psychological theories for individuals	1.1	1.8
1	Other	4.5	6.6



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(Table III), competitive theory is the most used theory in both logistics (21.0 per cent) and SCM (23.5 per cent) oriented works. Microeconomic theory remains the second most frequently used theoretical grouping in SCM research (21.9 per cent), but ranks third in logistics-oriented articles (11.9 per cent) where systems theories (12.5 per cent) rank higher. The higher percentage of microeconomic theory used in SCM-oriented articles is due to greater use of these theories in *JSCM*. The focus of this journal on broader SCM topics provides the rationale for this result. Conversely, logistics-oriented articles appear at twice the frequency of SCM-oriented articles in *TJ*. Again the focus of the journal contributes to the greater use of marketing and systems theories for logistics research. Perhaps, the most striking difference in theory use is found in conjunction with the inventory theory category. These theories are found much more frequently in logistics (10.8 per cent) compared to SCM (1.5 per cent). Over half the articles using inventory theory were found in *IJPDLM* while no articles from *JSCM* were identified as using inventory theory.

3.2 Trends in the use of theory

Figure 1 shows trends in the use of the theory in logistics and SCM research during the past six years for the most used theoretical categories. In addition to being the largest category of theories, competitive theory has shown a growth trend with a greater percentage of articles using competitive theories in 2008-2009 compared to 2004-2005. Although not shown in the figure, the majority of the growth in the use of competitive theory comes from *JSCM*. The remaining categories display some variability year-to-year, but do not show a demonstrable trend. Microeconomic theory use dropped by approximately half in 2009, but it is impossible to say use of these theories has fallen based on the results on a single year. Marketing theory is a good example of variability with the annual numbers fluctuating between 5 and 17 per cent, and coming close to overtaking competitive and microeconomic theory in 2005 and 2007 but trailing the top three categories by a wide margin in 2006 and 2008.

3.3 Use of theories in major topic areas

In addition to capturing the theories used in each of the sampled articles, we identified the primary topic being investigated. We assigned topics to 13 categories, plus a

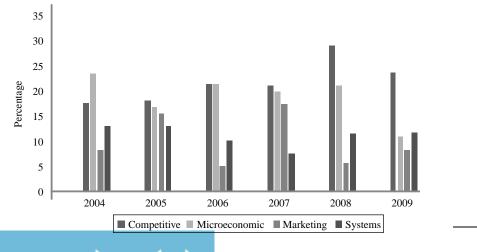


Figure 1. Trends in theoretical incidents: 2004-2009 "miscellaneous" group, in a process similar to the one described for the creation of theoretical categories. Other authors have produced excellent summaries of research topics chosen in the discipline (Giunipero *et al.*, 2008; Selviaridis and Spring, 2007; Stock and Broadus, 2006), and our purpose is not to replicate those findings, but rather to describe how theory is utilized in major substantive areas of research. This section explores how researchers have applied theory to multiple substantive areas in logistics and SCM. We look at the intersection of theory and topic two ways. First, using an analysis showing the primary topic area associated with each theory group. Second, the analysis is pivoted to show the theoretical categories used in each of the major topic areas.

3.3.1 Analysis of theory within substantive areas. Table VI highlights the most prevalent theory types used in each of the topic categories. Competitive theory provides the foundation for some articles in all of the topic areas demonstrating that these theories are used extensively across a wide array of topics. Competitive theory is the most used category in five of the topic areas, and tied with innovation theory in a sixth. Microeconomic theory, marketing theory, systems theory and theories of organization are found most often in two of the topic areas. Many of the less frequently found theoretical categories (e.g. decision, inventory and innovation theories) are associated with only a few of the topic areas.

3PL research uses microeconomic (41.2 per cent) and competitive theory (29.4 per cent) most often, with decision (17.6 per cent) and marketing theory (11.8 per cent) being the only other theories used. Research in the human resources area most often uses theories of organizations (26.7 per cent), competitive (20.0 per cent), marketing (13.3 per cent) and other social psychological theories (13.3 per cent). Information/technology research uses competitive theory (24.0 per cent) frequently, and is one of the few topic areas to make significant use of innovation theory (24.0 per cent), with microeconomic theory found 16.0 per cent of the time. Research into the integration area is spread across many categories with theories of organization (29.0 per cent), microeconomic (22.6 per cent) and competitive theory (16.1 per cent) making up the lions share.

A few of the topic areas are dominated by a single category of theories. Not surprisingly, customer service research relies heavily on marketing theory (60.0 per cent) with competitive theory (20.0 per cent) also being found frequently. Research into inventory related topics is also dominated by one theory (inventory theory with 58.1 per cent), with systems theory (22.6 per cent) also found frequently. Likewise, articles dealing with strategic topics commonly leverage competitive theory (46.9 per cent), with seven other theory categories also represented.

Logistics and distribution research is frequently built on competitive theory (32.4 per cent). Microeconomic (20.6 per cent), marketing (11.8 per cent) and systems theory (11.8 per cent) are also regularly used in the area. Studies of research trends and methods also use competitive theory (33.3 per cent) most often, with microeconomic theory (26.7 per cent) accounting for another large share of this research.

The remaining topic areas tend to be spread over several theory categories. Purchasing research uses microeconomic theory most often (29.5 per cent). Theory from eight other categories was found with competitive theory being used 15.9 per cent of the time. Similarly, relationship research is most frequently associated with competitive (25.7 per cent) and microeconomic (24.8 per cent) theory with nine other categories also utilized. Articles dealing with risk use systems theory (33.3 per cent) frequently, but the



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Other (%)	0.0	0.0 16.0	12.9	0.0	5.9	6.8	1.0		0.0	15.2	14.3	5.0	4.0
Theories of Organizations (%)	0.0	0.0	29.0	6.5	5.9	4.5	9.5		0.0	3.0	6.1	0.0	9.3
Social exchange (%)	0.0	0:0	3.2	0.0	0.0	10.2	11.4		13.3	0.0	0.0	0.0	2.7
Psychological theories for Individuals (%)	0.0	0.0	0.0	0.0	2.9	0.0	1.0		0.0	3.0	0.0	0.0	6.7
Other social psychological/ sociological theories (%)	0.0	13.3 8.0	6.5	0.0	0.0	6.8	5.7		20.0	6.1	0.0	7.5	2.7
Systems (%)	0.0	0.7 8.0	6.5	22.6	11.8	14.8	5.7		0.0	33.3	6.1	17.5	9.3
Microeconomic (%)	$^{41.2}_{0.0}$	0.0 16.0	22.6	2.6	20.6	29.5	24.8		26.7	12.1	10.2	10.0	13.3
Marketing (%)	11.8 60.0	0.0	3.2	0.0	11.8	4.5	13.3		0.0	9.1	12.2	17.5	6.7
Inventory (%)	0.0	0.0 4.0	0.0	58.1	5.9	0.0	0.0		0.0	0.0	0.0	5.0	2.7
Institutional (%)	0.0	0.0	0.0	0.0	0.0	0.0	1.0		0.0	3.0	2.0	10.0	12.0
Innovation (%)	0.0	0.0 24.0	0.0	0.0	0.0	0.0	0.0		0.0	3.0	2.0	7.5	1.3
Decision (%)	17.6 0.0	0.0	0.0	0.0	2.9	6.8	1.0		6.7	0.0	0.0	10.0	4.0
Competitive (%)	29.4 20.0	20.0 24.0	16.1	3.2	32.4	15.9	25.7		33.3	12.1	46.9	10.0	25.3
Topic	3PL Customer service	Information/technology	Integration	Inventory Logistics and	distribution	Purchasing	Relationships	Research trends and	methods	Risk	Strategy	Transportation	Miscellaneous

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Table VI.Frequency of theoreticalincidents by major topic



topic is also linked to nine other theory categories. Transportation research uses theory from marketing (17.5 per cent) and systems (17.5 per cent) categories most often, although eight other categories were also identified.

3.3.2 Analysis of theory across substantive areas. Table VII shows how each theoretical category is used across the 13 topic areas. It is interesting to note that competitive theory is found across all of the topics. This is the only theoretical category to show such wide appeal across the total variety of substantive areas. Competitive theories are found most frequently in relationship (20.9 per cent), strategy (17.8 per cent) and purchasing (10.9 per cent) research.

Two theory categories were heavily slanted toward a single topic area. As should be expected, inventory theory is almost exclusively associated with work in inventory topic areas (72.0 per cent). Innovation theory is primarily found in the context of information/technology topics (50.0 per cent), but also is seen often in the transportation area (25.0 per cent). Two other theory groups, institutional (52.9 per cent) and psychological theories for individuals (55.6 per cent), had a majority of incidents in the miscellaneous topic category. In both cases, the incidents are spread across several topics with none being a large user of either of these theory groups.

Several of the theory categories were heavily concentrated in two topic categories. For example, social exchange theory was concentrated in relationship topic research (46.2 per cent) and purchasing research (34.6 per cent). Microeconomic theory is likewise found frequently in relationship (24.3 per cent) and purchasing (24.3 per cent) studies. Other social psychological theories are also heavily weighted toward relationship (20.7 per cent) and purchasing (20.7 per cent) research. Marketing theory is utilized most often in relationship 25.9 per cent) and transportation (13.0 per cent) research. Systems theory is used most frequently in purchasing (20.3 per cent) and risk (17.2 per cent) research. Theories of organizations are found most often in the integration (21.4 per cent) and relationship (23.8 per cent) topic areas.

3.4 Research methods used with theories

We identified the methodology used in each article and classified these methods into ten categories in a process similar to one used for classifying theories and topics. Articles that did not fit into one of these ten groups were assigned to the "other" category. Table VIII summarizes the research methods used within each theory category.

Survey research has historically been a popular method employed in logistics and SCM research (Gammelgaard, 2004; Mentzer and Kahn, 1995). The table shows clearly that survey research continues to be a frequent choice of researchers in recent years as it is utilized across every theory category, and is the most used method in ten of the 13 categories (survey method is tied with another method in two instances). Only qualitative research is also found in conjunction with every theory, but the percentages are lower than found with survey methods in every case but one (institutional theory). Analysis of archival data is the most used method in research using institutional theory (35.3 per cent). Case study methods are used most often in conjunction with system theories. Simulation methods are found most often in research using inventory theory (56.0 per cent).

3.5 Frameworks in logistics and SCM research

Finally, we also took note of those articles that were built on well-known, widely accepted frameworks, as we coded the sampled articles for theories used. Often, these



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0.0 0.0	6.5 0.0 3.7 6.5	0.0 3.7 0.0 11.1 0.0 3.7 0.0 3.7 0.0 1.9 2.0 0.0 2.0 0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0		0.0 0.0 0.0 0.0 0.0	13.0 0.0 0.0 0.0 5.0 0.0 0.0 50.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0
	0.0 0.0 3.7 6.5	$11.1 \\ 3.7 \\ 0.0 \\ 1.9 \\ 0.0$	0.0 0.0 0.0 0.0 2.0	0.0 0.0 5.9 0.0 0.0 4.0 0.0 72.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0
	0.0 3.7 6.5	3.7 0.0 1.9 0.0	0.0 14.0 2.0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0
1.6 6.9		$\begin{array}{c} 0.0 \\ 1.9 \\ 0.0 \end{array}$	4.0 0.0 2.0		0.0	50.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0
		$1.9 \\ 0.0$	2.0		0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0
3.1 6.9		0.0	2.0		0.0	0.0 0.0
		7.4		8.0	00 8.0	0.0 00 8.0
20.3 20.7	24.3	7.4	0.0	0.0 0.0		0.0
		25.9	0.0		5.9	0.0 5.9
	3.7	0.0	_		0.0	0.0 0.0
	3.7	5.6		0.0	5.9 0.0	8.3 5.9 0.0
4.7 0.0	4.7	11.1	0.0	5.9 0.0		5.9
	3.7	13.0	3.0		23.5	25.0 23.5
	9.3	9.3	3.0		52.9	8.3 52.9

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Table VII.Topic analysis within
theory category



IJLM	Other (%)	$\begin{array}{c} 2.9\\ 2.06\\ 0.0\\ 8.8\\ 8.8\\ 8.8\\ 8.8\\ 8.8\\ 8.8\\ 8.8$
21,3	Theories of organizations (%)	$\begin{array}{c} 0.0\\ 0.0\\ 14.3\\ 9.5\\ 0.0\\ 11.9\\ 11.9\\ 11.9\\ 0.0\\ 0.0\end{array}$
418	Social exchange (%)	$\begin{array}{c} 0.0\\ 7.7\\ 7.7\\ 26.9\\ 3.8\\ 3.8\\ 3.8\\ 3.8\\ 3.8\\ 3.8\\ 3.8\\ 3.8$
	Psychological theories for individuals (%)	0.0 0.0 11.1 0.0 0.0 33.3 33.3 0.0 0.0
	Other social psychological/ sociological theories (%)	$\begin{array}{c} 0.0\\ 0.0\\ 0.0\\ 0.0\\ 3.4\\ 10.3\\ 3.4\\ 1.7\\ 2.0\\ 0.0\\ 6.9\end{array}$
	Systems (%)	94 94 1411 1411 1411 1411 1411 1411 163 1109 116
	Competitive Decision Innovation Institutional Inventory Marketing Microeconomic (%) (%) (%) (%) (%) (%)	$\begin{array}{c} 4.7\\ 7.5\\ 7.5\\ 7.5\\ 7.5\\ 7.5\\ 10.3\\ 10.3\\ 1.9\\ 1.9\\ 0.0\\ 37.4\\ 0.9\end{array}$
	Marketing (%)	$\begin{array}{c} 1.9\\ 1.9\\ 1.9\\ 2.3\\ 3.7\\ 5.6\\ 1.4\\ 1.9\\ 1.4\\ 1.9\\ 5.7\\ 1.9\\ 0.0\end{array}$
	Inventory (%)	$\begin{array}{c} 16.0\\ 0.0\\ 0.0\\ 4.0\\ 2.6.0\\ 1220\\ 0.0\\ 1220\\ 0.0\end{array}$
	Institutional (%)	5.9 35.3 5.9 5.9 0.0 17.6 17.6 17.6 5.9 5.9
	Innovation (%)	$\begin{array}{c} 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0$
	Decision (%)	$\begin{array}{c} 25.0\\ 25.0\\ 5.0\\ 5.0\\ 25.0\\ 0.0\\ 25.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ 0.0\\ $
	Competitive I (%)	$\begin{array}{c} 0.0\\ 1.6\\ 7.8\\ 1.24\\ 1.24\\ 0.0\\ 0.0\\ 3.1\\ 3.1\\ 7.8\\ 7.8\\ 7.8\\ 7.8\\ 7.8\\ 7.8\\ 7.8\\ 7.8$
Table VIII. Method use within theory category	Method	Analytical modeling Archival Case study Conceptual Experimental design Literature Literature Literature Mixed methods Qualitative Simulation Survey Other

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frameworks are process-oriented (e.g. just-in-time (JIT), lean). Frequently, they are prescriptive (e.g. supply chain segmentation). In most cases they are widely used and foundational to conceptual research in the discipline and practical consulting by professionals (e.g. six sigma, postponement). Several of the frameworks provide a basis for much research and sometimes are associated with extensive research streams. Ultimately we believed the while each framework furthers our understanding in specific areas of the discipline, none could pass the test of theory, in that they cannot be used to explain and predict phenomena.

In total, 88 articles (12.9 per cent of the total sample) utilized a non-theory framework. A total of 12 frameworks were found multiple times, with JIT (13 articles), lean/six sigma techniques (11 articles), the SCOR model (ten articles) and Christopher and Towill's (2002) lean vs agile characterization of supply chain types (nine articles) identified most frequently. The TQM process (six articles), postponement strategies (four articles) and VMI (four articles) were also the basis of several studies. Also included in the framework classification are follow-on articles based on conceptual models developed in prior research. Examples include works based on Lamming et al's (2001) transparency concept, Rao and Young's (1994) logistics complexity framework, and the collaboration-dissolution-innovation process of Pires *et al.* (2001).

4. Conclusions and implications

Theory is critical to the development of any field of research. The first objective of this paper was to determine the extent of theory use in logistics and SCM research. We addressed this question by conducting an extensive review of research published in four major logistics and SCM journals covering the most recent six year period. We found that more often than not theory was used to inform the work. In fact, over half of the articles sampled (53.3 per cent) explicitly noted or implied the use of existing theory. The finding of approximately 53 per cent of articles using theory is significant. Logistics and SCM research has become more sophisticated in recent years and authors in the discipline are to be commended.

The second objective was to uncover the prevalent theories found in logistics and SCM research. We highlighted throughout the analysis a great many theories have been used in the sampled logistics and SCM research. In total, 181 unique theories were identified through our review. Relatively few of the theories account for a majority of theory use as shown in Table I. TCE from microeconomics, and the RBV from strategic management, were far and away the most used individual theories accounting for 19 per cent of all theoretical incidents. We identified a dozen theory categories demonstrating consistent use and another half dozen (combined under the "other" category) that were found occasionally. The analysis showed that competitive and microeconomic theories have been especially utilized. Thus, a variety of theory use exists in recent logistics and SCM research, which may confirm that earlier calls for greater use of theory have been answered to some extent.

The results found throughout this paper bring about several interesting questions. From our first finding, is use of theory in just over 50 per cent of the articles enough? While we cannot answer that question for the discipline with certainty, we do suggest that researchers, editors and reviewers question research on the basis of its use of theory. Specifically:



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21,3• Was theory used in the development of research questions, hypotheses and
models?
• Was theory implied but not stated?

• Is this article truly atheoretical?

We believe that the opportunity remains for scholars in the discipline to increase their use of theory. Additionally, our inclination is that research should explicitly identify the theoretical foundation being applied. A clear delineation of the theory or theories being applied was not made in many of the articles reviewed. Researchers should make a clear statement of theory being used. Elements of theory used in new conceptual models and constructs should likewise be clearly noted and explained. Doing so will remove the burden of interpretation from the reader, ease the understanding of the work and reinforce the standard of acceptable research.

From our second finding, over 40 per cent of the theoretical incidents found came from only two categories (competitive theory and microeconomic theory), and in fact almost 20 per cent of all theoretical incidents were associated with the two most prevalent theories (TCE and the RBV). Have theories from these categories been overused? We would argue this is not the case. Important findings continue to be delivered and are a result of these tried and true theories. Competitive theories are intended to address research questions dealing with competitive advantage, and as the business environment changes these theories have evolved (from resource-based to knowledge-based to dynamic capabilities, for example). A more prescient question might be are we overlooking important research opportunities by focusing so much attention on only two theory categories? And if so have we limited the scope of investigation in the discipline and created blind spots in our knowledge base? For this reason, we believe each of the theory categories ranked underneath the top two may prove fertile areas for theory use in future research and provide additional insight into the development of a cohesive theory of logistics and SCM.

5. Limitations

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A limitation of this research, as is true of most qualitative methods, deals with coding. To minimize threats to validity with respect to coding we adopted a rigorous process-oriented approach (Cho and Trent, 2006), established a baseline for the categories, and met frequently to refine those categories and harmonize our individual understanding. During that process, we spent a great deal of time discussing differences in coding associated with several articles. In addition, we randomly assigned approximately 15 per cent of the articles to a second coder as a way to cross-check each other's work. Although, the resulting discussions led us to more closely align our thinking, clearly the fact that coding discrepancies were identified suggests there are likely to be a few articles in the sample that a new coder might conclude should be coded differently. We believe we have minimized the number of such articles through the rigor of our approach. Further, the size of the sample suggests that an alternate coding on a few articles is not likely to change the insights and conclusions gained from this research.

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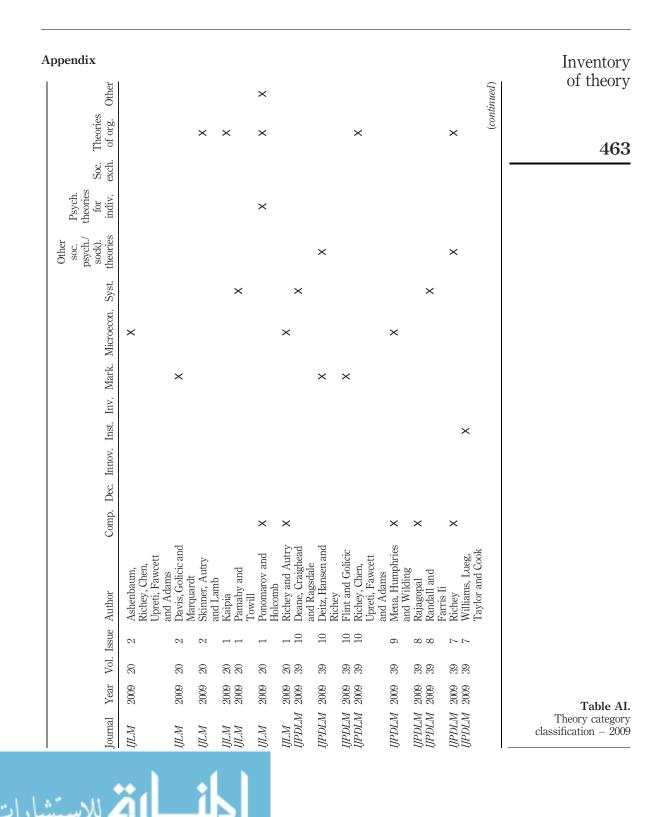
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Author	Ogden Sengupta, Heiser and Cook	Cai, Jun and Yang Krause,	Terpend and Petersen Kocabasoglu	and Suresn Kocabasoglu	and Suresn Ellram Hurkens, Valk	and Wynstra Xu and	Bearmon Lu and Yang Shao and Ji	
Year Vol. Issue	4	ი ი	5	2		1	44	
Vol.	42 42	42 42	42	42	42	42	45 43	
Year	2006 2006	2006 2006	2006	2006	2006 2006	2006	2006 2006	
Journal	JSCM JSCM	JSCM JSCM	JSCM	JSCM	JSCM JSCM	JSCM	$\begin{array}{c} TJ \\ TJ \end{array}$	Table AIV.

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IJLM 21,3	Other					
<u>}-</u>	Theories of org.	>	<			
482	Soc. exch.					
	Psych, theories for indiv.					
	Other soc. psych/ sock theories		×			
	Syst.					
	Comp. Dec. Innov. Inst. Inv. Mark. Microecon. Syst.			×	×	
	Mark.					
	Inv.					
	. Inst.					
	Innov	×				
	. Dec.					
	Comp					×
	Author	Cantor, Corsi and Grimm	Murpny and Poist Voss, Thomas, Page, Keller	and Ozment Brooks and	Kitchie Maloni and	carter Lu and Yang
	Issue		ი ი	5	2	1
	Vol.		45 45	43	45	45
	Year	2006	2006	2006	2006	2006
Table AIV.	Journal Year Vol. Issue Author	TJ	fr fr	TJ	TJ	TJ
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s Other		×	X X (continued)	Inventory of theory
Theories of org.	×		× ⁽⁰⁾	
Soc.				483
Psych, theories for indiv.				
Other soc. Psych/ socio. theories	×	×		
Syst.	××× ×	×× ××		
Micro- Econ.		××	×	
Mark.	×	×		
Inv.			×	
Inst.				
Innov.	×			
Dec.				
Comp. Dec. Innov. Inst. Inv. Mark.	× ×	×	×	
Author	Simatupang and Sridharan Defee and Stank Holweg Ounnar and Pujo Zhang, Vonderembse and Lim Knemeyer and Murphy Svensson	Mello and Stank Towill Prater Teng and Jaramillo Corsten and Felde Lasch and Janker Schwardt and Dethloff Pankratz Richev, Genchev and	Daugherty Sawhney and Sumukadas Carter Carter Huq, Asnani, Jones and Cutright	
Issue	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	4 2 6 6 6 7 7 8 8	4 നനന 4	
		යි යි යි යි යි යි යි යි යි		
Year Vol.		$\begin{array}{c} 2005\\$		Table AV.
Journal	MJQ911 MJQ911 MJQ1 MJQ1 MJQ1 MJQ1 MJQ1 MJQ1 MJQ1 MJ	MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI MJUPAJI	MJQ9JL MJQ9JL MJQ9JL MJQ9JL	Theory category classification – 2005
للاستشارات	المنارة			www.m

IJLM 21,3	Other											(continued)
21,0	Theories of org.				×							(conti
484	Soc. exch.										×	
	Psych, theories for indiv.											
	Other soc. Psych/ socio. theories											
	Syst.					×						
	Micro- Econ.							× :	~	>	<	~
		×				>	< ×	×			××	
	Inv.		×		×	×			:	×		
	Inst.											
	Innov.						×					
	Dec.											
	Comp. Dec. Innov. Inst. Inv. Mark.			×	×					×		
	Author	Voss, Calantone and	Keller Lehtonen, Smâros and	Holmström Autry, Griffis, Goldsby and Bobbitt	Ballou Golicic and Mentzer Stank, Davis and	Fugate Zinn, W. and Charnes Croxton and Zinn Dodrifo Chalority and	Winston Flint, I amon Commolement	Lanson, Garriagaa u and Mentzer Lambert, García- Dastugue and Croxton	Mollenkopt, Closs, Twede, Lee and Burgess	Kabinovich Sanders and Premus	Morris and Carter Wagner and Buk	Lender and Smith
	Issue	c,	2	7	0 0 0	- 1- 72		·	- ,		* * * *	4
	Year Vol. Issue	35	35		28 28	26 26 26					4 4 4 4 4 4 4	
		1 2005	1 2005	2005	2005 2005 2005	2005 2005 2005	2005	2005	\$002	2005	2005 2005 2005	2002
Table AV.	Journal	ijРDLM	IJPDLM	JBL	JBL JBL		JBL	JBL	JBL	JBL JBL	JSCM JSCM	NUCL
فم للاستشارات	أنار	5										

Other	>	× ×	Inventory of theory
Theories of org.		×	
Soc. exch.		×	485
Psych, theories for indiv.			
Otther soc. Psych/ socio. theories		×	
Syst.	×		
Micro- Econ.	× ×	×	
	××	× ×	
Inv.			
Inst.		× ×	
Comp. Dec. Innov. Inst. Inv. Mark.		××	
Dec.			
Comp.	× ×× ×	×	
Author	Laframboise and Reyes Paulraj and Chen Fredendall, Hopkins and Bhonsle Sanders Balakrishnan and Chun Hung Larson, Carr, and Dhariwal	McKone-Sweet, Hamilton, and Willis Autry and Griffis Fung, Zhang, Leung and Law Lai, Ngai and Cheng Sormn-Friese Swan Brooks and Ritchie Obeng and Ugboro Marett Allen Knemeyer and Murphy Moore, LeMay, Moore and Lidell	
Year Vol. Issue	n n 2 2 1 1 -	- 44 4440001	
Vol.	14 14 14 14 14 14 14 14 14 14 14 14 14 1	14 44 44 44 44 44 44 44 44 44 44 44 44 4	
Year	2005 2005 2005 2005 2005 2005 2005	2005 2005 2005 2005 2005 2005 2005 2005	
Journal	JSCM JSCM JSCM JSCM JSCM	1 111111111111111111111111111111111111	Table AV.
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IJLM 21,3	Other												
,	Theories of org.		×										
486	Soc. each.												
	Psych, theories for indiv.	×											
	Other soc. psych./socio. theories					×	×						
	Syst.					×	×	×	×	×			×
	Micro- Econ.				×				×	×		×	
				×		××			×				
	Inv.												
	Inst.	×			×								
	Corp. Dec. Innov. Inst. Inv. Mark.										\times		
	Dec.					×							
	Corp.	×		×	×								
	Author	Duffy and	rearne Håkansson and	Fersson Svensson Iyer, Germain	ang Frankwick Mentzer, Soonhong and	Bobbitt Svensson Chin, Tummala, Leung and	Tang Gammelgaard Christopher and	Lee Norrman and	Jansson Spekman and	Davis Zsidisin, Ellram, Carter	and Cavinato Russell and	noag Mukhopadhyay	anu Jeuopuu o Svensson
				<u>م</u> ه	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	000		، ت ى	ى ئەر	പ	2		
	Vol.	15	15	34 34	34	34 34	34 34	34	34	34	34	34	34
able AVI.	Year Vol. Issue	2004	2004	2004 2004	2004	2004 2004	2004 2004	2004	2004	2004	2004	2004	2004
Theory category lassification – 2004	Journal	IJLM	IJLM	IJPDLM IJPDLM	IJPDLM	IJPDLM IJPDLM	tjPDLM UPDLM	IJPDLM	IJPDLM	IJPDLM	IJPDLM	IJРDLM	IJPDLM 2004

	Other		×						×					(continued)	Inver of th	ntory
Theories	of org.					×			×					(cont		loory
Soc.	each.															487
Psych, theories																
Other soc. Dsvch/socio.	theories															
	Syst.							×								
Micro-	Econ.			×								×	×>	<		
	Inv.	×														
	Inst.															
	nnov.															
	Jec. I															
	Corp. Dec. Innov. Inst. Inv. Mark.			××			×			×	×	×	>	<		
	Author	Talluri, Cetin and Gardner	Griffis, Cooper, Goldsby and	Closs Rabinovich Richey,	Daugnerty, Genchev and Autry	Rodrigues, Stank and	Lynch Sinkovics and Dooth	Nachtmann and	waller Carter and	Min and	Menuzer Griffith, Daugherty and	Eckert, Lusch Eckert,	Xu and Dong	zacharla anu Mentzer		
	Issue	1	2	0 0		2	2	1	1	1	1	1		-		
	Vol.	34	25	25 25		25	25	25	25	25	25	25	25 25	G		
	Year		2004	2004 2004		2004	2004	2004	2004	2004	2004	2004	2004	2004		
	Journal Year Vol. Issue	IJРDLM	JBL	JBL JBL		JBL	JBL	JBL	JBL	JBL	JBL	JBL	JBL TBL	JUL	 Table	e AVI.
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IJLM 21,3	Other				×					(continued)
	Theories of org.				×	×				(contr
488	Soc. each.		×				×			
	Psych, theories for indiv.									
	Other soc. psych./socio. theories						×			
	Syst.				×					
	Micro- Econ.	××	×		×	××	×		×	
					×			×		
	Corp. Dec. Innov. Inst. Inv. Mark.									
	Inst.				×					
	Innov.									
	Dec.					×				×
	Corp.	×		$\times \times$	×					
	hor	Carter Tate and	Duungton Parker and Duccoll	Tracey Giannakis and	Croom Giannakis and	Croom Handfield Kaufmann and	Carter Kwon and Suh Claycomb and	Frankwick Knemeyer and	Murphy McNally and	Griffin Talluri and Ragatz
	e Author	Carter Tate ar	Parl Parl	Tracey Giannak	Croom Gianna	Croo Han Kau	Carter Kwon a Claycor	Fran Kne	Mur	Griffin Talluri Ragatz
	Year Vol. Issue	44	4	4 0	2	0 0	1 2	1	1	1
	Vol.	40 40	40	40 40	40	40 40	40 40	40	40	40
		2004 2004	2004	$2004 \\ 2004$	2004	$2004 \\ 2004$	$2004 \\ 2004$	2004	2004	2004
Table AVI.	Journal	JSCM JSCM	JSCM	JSCM JSCM	JSCM	JSCM JSCM	JSCM JSCM	JSCM	JSCM	JSCM
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Other									
Psych, theories Soc. Theories for indiv. each. of org. Other		×							
Soc. each.									
Psych, theories for indiv.									
Other soc. psych./socio. theories									
Syst.						×	<		
Corp. Dec. Innov. Inst. Inv. Mark. Econ. Syst.									
Mark.					:	×			
Inv.								×	
Inst.	×			×	×				
Innov.			×						
Dec.									
Corp.									
Year Vol. Issue Author	Fawcett and	Vong and	Grimm and	Corsi Baldwin and	Phang and Toh	Suzuki I alwani and	Naim	Novack and	Thomas
Issue	4	4	ŝ	2	2	- 12	-	μ	
Vol.	43	43	43	43	43	1	2	43	
Year	2004	2004	2004	2004	2004	2004		2004	
Journal	TJ	TJ	TJ	TJ	\overline{II}	fi Li	ſŦ	TJ	

المنسارات المستشارات

Inventory of theory

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Table AVI.

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